

Statement of Priorities

2019-20 Agreement between the Minister for Health and Monash Health

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In this document, 'Aboriginal' refers to both Aboriginal and Torres Strait Islander people. 'Indigenous' or 'Koorie/Koori' is retained when part of the title of a report, program or quotation.

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Background

Statements of Priorities are key accountability agreements between Government and Victorian publicly funded health, mental health and ambulance services. The content and process for preparation and agreement of the annual Statement of Priorities is consistent with sections 40G, 65ZFA, 65ZFB and section 26 of the Health Services Act 1988.

Statements of Priorities are consistent with the health services' strategic plans and aligned to government policy directions and priorities. The annual agreements support the delivery of, or substantial progress towards the key shared objectives of quality and safety, good governance and leadership, access and timeliness, and financial sustainability.

A Statement of Priorities consists of four main parts:

- Part A provides an overview of the service profile, strategic priorities and deliverables the health service will achieve in the year ahead.
- Part B lists the performance priorities and agreed targets.
- Part C lists funding and associated activity.
- Part D forms the service agreement between each health service and the state of Victoria for the purposes of the National Health Reform Agreement.

Performance expectations and mechanisms used by the Department of Health and Human Services to monitor and manage performance are described in the *Victorian Health Service Performance Monitoring Framework 2019-20*.

High standards of governance, transparency and accountability are essential. In this context, the Victorian Government commits to publish Statements of Priorities in November each year and present data on the performance of our health system in the public domain.

Strategic priorities

The Victorian Government is responsible for ensuring that a wide range of healthcare services are delivered to the Victorian community. The Department of Health and Human Services (the department) delivers policies, programs and services that support and enhance the health and wellbeing of all Victorians. By working together, we strive to build stronger, functional, policy and service delivery connections to support the health, wellbeing and safety of all Victorians, no matter what their personal circumstances or stage of life.

Government commitments

This year's \$25.6 billion *Victorian Budget* will help us continue our work in supporting the most vulnerable Victorians and provide more services locally.

- \$2.3 billion of additional funding for meeting hospital services demand
- \$321.9 million for the roll-out of free dental care to all Victorian government school students
- \$299.6 million for more paramedics, vehicles and stations
- \$136.2 million to deliver 500,000 specialist appointments in regional Victoria
- \$117.8 million to recruit and train more nurses, midwives and frontline health workers and make further ratios improvements that will see 1,100 nurses & midwives in Victorian public hospitals.
- \$213.6 million for new parenting centres and more maternal and child health nurses
- \$116.5 million for medical research projects such as new cancer therapies
- A \$100 million boost to the Regional Health Infrastructure Fund to support hospitals and health facilities for rural and regional communities
- \$72 million on hospital and community based palliative care to ensure the end of life care choices of Victorians continue to be met
- \$67.6 million to meet critical mental health service demand
- \$1.5 billion to build a new Footscray Hospital
- \$59.5 million for a new rehabilitation centre at Bendigo Health
- \$31.4 million for an expansion of the Royal Children's Hospital
- \$2.4 million to plan for a new hospital in Melton

This investment will support the implementation of *Health 2040: advancing health, access and care* - which presents a clear vision for the health and wellbeing of Victorians and for the Victorian healthcare system.

Part A: Strategic overview

Mission statement

At Monash Health we are trusted to provide safe, high quality healthcare for people at all stages of life, from pre-birth to end-of-life. We do this in all types of settings, including hospitals, community, and people's homes. Together we work with a range of partner organisations to improve the population's health and, when needed, we deliver treatment and care to people unwell or injured, in recovery, in support of their daily life, in birth, or at the end of their life.

Strategic Intent

We are relentless in our pursuit of excellence.

Guiding Principles

The Monash Health Strategic Plan 2018-2023 identifies six guiding principles, centred on our values, to underpin the strategic plan and upon which our future work priorities have and will be built. These are:

1. We consistently provide safe, high quality and timely care.
2. We provide experiences that exceed expectations.
3. We work with humility, respect, kindness and compassion in high performing teams.
4. We integrate teaching, research and innovation to continuously learn and improve.
5. We orientate care towards our community to optimise access, independence, and wellbeing.
6. We manage our resources wisely and sustainably to provide value for our community.

Service profile

Monash Health provides the community with access to integrated community and hospital-based services across the entire lifespan focusing on improving health through:

- prevention and early intervention
- care and services from pre-birth to end-of-life: maternity, paediatrics and adults
- integrated hospital and community-based treatment and rehabilitation
- highly specialised surgical and medical diagnosis, treatment and monitoring services
- hospital and community based mental health services
- comprehensive aged care programs including Residential Aged Care Services
- palliative care
- quaternary services: foetal surgery, thalassaemia, and the Jack Jumper Ant Clinic.

Clayton Campus

Monash Medical Centre is a major tertiary, teaching and research hospital of international standing located on the Clayton Campus. It provides a range of specialist surgical, medical, allied health and mental health services. It is one of the state's busiest emergency departments; is the primary campus for cardiovascular care; a designated national provider of kidney and pancreatic transplants; and a state-wide provider of Thalassaemia services.

Offering integrated maternity and newborn services on the one site, Monash Medical Centre provides one of Victoria's largest women's health services. McCulloch House, located on-site, provides palliative care for people with advanced progressive disease.

The Clayton campus is also home to Monash Children's Hospital which provides care for more than 100,000 children every year. The hospital provides tertiary level paediatric care to children in Victoria and includes: a helipad; Victoria's largest neonatal intensive care unit, paediatric intensive care; specialist surgical, medical and allied health care; a world-class child-friendly MRI; and specialist consulting. Telehealth capabilities facilitate the delivery of care to children across the south east of Victoria. Monash Children's Hospital is a state-wide provider of children's cancer services and the Victorian Referral Centre for many low-volume and highly complex cases. We uniquely link our paediatric and adult services to create positive, safe and high quality transitions of care as children progress to our adult services.

This site also houses Monash Health Translational Research Precinct, a collaboration between Monash University, Hudson Institute of Medical Research and Monash Health, which strengthens links between education, training, research and patient care.

Capital developments in 2019–20 to progress include:

- commencement of construction for the expansion of the Monash Medical Centre Emergency Department to establish a dedicated children's emergency service and to provide a dedicated mental health area and improve traffic flows on the site
- further capital planning for the establishment of the Victorian Heart Hospital and cardiac service provision at other Monash Health sites
- commencement of construction of the Medical Treatment Centre to consolidate planned medical therapy activity on this site.

Moorabbin Hospital

Moorabbin Hospital is the home of the Monash Cancer Centre and one of Victoria's leading cancer treatment centres, providing a range of clinical oncology services. The hospital hosts the Southern Melbourne Integrated Cancer Service and offers radiotherapy. It is a centre for research, and a major contributor to cancer-related research in collaboration the Monash Health Translation Precinct. It also offers elective surgery, short-stay care and dialysis. Home to Victoria's first Simulation Centre, the hospital plays a major role in the education and training of undergraduate and postgraduate medical students, nurses and allied health professionals.

Dandenong Hospital

Dandenong Hospital is a large acute hospital providing a wide range of health services to the people living and working in Dandenong and surrounding areas. Services include general medical and surgical care including orthopaedic services, an intensive care unit, emergency department, pathology, radiology, day oncology, maternity unit, special care nursery, Monash Children's services, mental health services and allied health services. The hospital is also central to our role as a State leader in addressing refugee health needs.

Casey Hospital

Casey Hospital services one of the fastest growing areas in Melbourne's south east. Services include an emergency department, general medical, mental health, rehabilitation, surgical and ambulatory care services, maternity and a special care nursery. Monash Children's paediatrics services are also provided at Casey Hospital.

Construction of the Casey Hospital expansion is nearing completion and will significantly increase the volume and scope of services to the local community through delivery of: an additional 136 multi-day beds; a new 12 bed Intensive Care Unit/High Dependency Unit; a new 20 bed day surgical unit, two additional operating theatres and two procedural rooms.

The Casey Hospital expansion is expected to be completed by early 2020. A key focus this year will be refining detailed operational and budget planning and optimisation of the service configuration at this site to optimise health service access and patient flow.

Cranbourne Centre

The Cranbourne Centre provides a range of same-day acute and sub-acute services including surgery, renal dialysis, specialist consulting services, regional ophthalmology services and mental health services. It also provides the local community with access to community health services and a community rehabilitation centre.

Service planning and contribution to the community consultation for the new Cranbourne Community Hospital will be undertaken to ensure this new hospital meets the particular needs of the local community.

Kingston Centre

Kingston Centre specialises in high quality rehabilitation, functional restoration, aged care and aged mental health. Residential care beds are also in operation at this campus. The Kingston Centre's highly regarded rehabilitation program focuses on restoring function after illness or injury with the full range of allied health services provided to adults of all ages.

The centre provides specialist services for older people including Aged Care Assessment, cognitive dementia and memory services. It also offers a Falls and Balance Clinic, Pain Clinic, Clinical Gait Analysis, and continence service. It is at the forefront of research into movement and gait disorders, aged mental health and geriatric medicine and has a leading role in providing care for people with Parkinson's disease.

Monash Health Community

Monash Health Community proactively supports the local community to improve and maintain health, independence and wellbeing by coordinating and/or providing integrated, multidisciplinary care in the local community. The aim is to empower and prepare clients to self-manage their health and healthcare. Monash Health Community delivers services to people of all ages across the continuum of care, supporting clients through all stages of their community care and delivering an integrated pathway from acute and sub-acute care to the community.

Monash Health Community delivers care from multiple locations across the Cities of Kingston, Monash, Greater Dandenong and Casey and Cardinia Shire. Monash Health Community is responsible for the Hospital in the Home program that operates virtual acute beds in client's homes and in Residential Aged Care Facilities.

In 2019-20, the Program will continue to work to respond to implementation of major reforms in the aged care and disability sectors and continue implementation of the Community Strategy work-plan. We will also undertake service planning and contribute to community consultation for the planned Pakenham Community Hospital to ensure this new hospital meets the needs of this local area.

Mental Health Program

The Mental Health Program delivers a comprehensive range of mental health services to adults and children in both admitted inpatient settings and community-based facilities. Services include alcohol and drug; telephone psychiatric triage; crisis assessment and treatment; consultation liaison psychiatry; mobile support and treatment; acute inpatient care; extended inpatient care; perinatal and infant care; eating disorders care; gender dysphoria; prevention and recovery care; community residential and rehabilitation services; agile psychological medicine outpatient assessments; and Police, Ambulance and Clinical Early Response (PACER) response. In 2019-20 Monash Health will commence implementation of the endorsed Monash Health Mental Health Service Plan.

Residential care

Monash Health provides aged residential care at a variety of locations: at Allambee Nursing Home and AG Eastwood Hostel at the Kingston Centre (Cheltenham); Chestnut Gardens Aged Care (Doveton); Yarraman Nursing Home (Noble Park) and Mooraleigh Hostel (East Bentleigh).

Strategic planning

The Monash Health Strategic Plan 2018-2023 is available online at <https://monashhealth.org/about-us/publications/strategic-plan/>.

Strategic priorities – Health 2040;

In 2019-20 Monash Health will contribute to the achievement of the Government's commitments within *Health 2040: Advancing health, access and care* by:

Better Health

Goals:

A system geared to prevention as much as treatment
Everyone understands their own health and risks
Illness is detected and managed early
Healthy neighbourhoods and communities encourage healthy lifestyles

Strategies:

Reduce Statewide Risks
Build Healthy Neighbourhoods
Help people to stay healthy
Target health gaps

Deliverables:

- Develop a model of care and implementation plan to strengthen the role of community services in supporting patient's transition out of hospital, reducing avoidable emergency department presentations and hospital admissions, and preventing acute and chronic conditions from worsening in the community.
- Continue delivery of an improved maternity model of care, including implementation of a Foetal Surveillance Unit at Casey Hospital.
- Continue working with the regional chronic disease coalition to deliver the Chronic Disease Strategy Action Plan for 2019-20 with priority work streams in Oral Health, Diabetes and Palliative Care.

Better Access

Goals:

Care is always being there when people need it
Better access to care in the home and community
People are connected to the full range of care and support they need
Equal access to care

Strategies:

Plan and invest
Unlock innovation
Provide easier access
Ensure fair access

Deliverables:

- Together with Monash University and the Department of Health and Human Services, progress construction and operational planning for the Victorian Heart Hospital.
- Work towards improved access for our community and consumers by commencing construction of our Emergency Department at Monash Medical Centre, Clayton.
- Commence the service and facility master plan for Monash Medical Centre, Clayton.
- Complete the full business case for services and facilities at Pakenham Health Centre and Kingston Centre for consideration by the Victorian Government.
- Complete the overarching Monash Health Strategic Service Plan to allow improved access to the range of healthcare services provided by Monash Health.
- Finalise the work plans for implementation of site service plans at Dandenong Hospital, Casey Hospital Emergency Department, Cranbourne and Pakenham Community Hospitals, and implement the Casey Hospital Expansion Year One Operational and Workforce Plan.
- Ensure fair access for people who require community services by redesigning the access to service approach to efficiently and effectively support the needs of our community.

Better Care

Goals:

Targeting zero avoidable harm
Healthcare that focusses on outcomes
Patients and carers are active partners in care
Care fits together around people's needs

Strategies:

Put quality First
Join up care
Partner with patients
Strengthen the workforce
Embed evidence
Ensure equal care

Deliverables:

- Improve digital to clinical workflows, efficiency and patient safety by implementing an Electronic Medical Record across all Monash Health campuses.
- Develop a real time patient experience survey to improve the way consumer feedback is collected and new opportunities for improvement are identified.
- Improve consumer experience of discharge management through implementation of initiatives for access, discharge criteria and ward governance procedures.
- Implementation of the Clean Slate initiative to improve hygiene and cleanliness across the organisation.
- Implement revised food services delivery model across the organisation.
- Increasing organisational capability to ensure sustainable improvement at Monash Health through development of workforce strategies for pharmacy, pathology, diagnostic imaging and nursing and midwifery.
- Work with Safer Care Victoria and the Institute for Healthcare Improvement to engage and build consumer capability for improvement.

Specific priorities for 2019-20

In 2019-20 Monash Health will contribute to the achievement of the Government's priorities by:

Supporting the Mental Health System

Improve service access to mental health treatment to address the physical and mental health needs of consumers.

- Improve access to mental health services through optimising the access to acute and community treatment pathways for our communities.

Addressing Occupational Violence

Foster an organisational wide occupational health and safety risk management approach, including identifying security risks and implementing controls, with a focus on prevention and improved reporting and consultation.

Implement the department's security training principles to address identified security risks.

- Implement initiatives to improve the workplace environment and minimise occupational violence and aggression in line with the department's security training principles.

Addressing Bullying and Harassment

Actively promote positive workplace behaviours, encourage reporting and action on all reports.

Implement the department's *Framework for promoting a positive workplace culture: preventing bullying, harassment and discrimination* and *Workplace culture and bullying, harassment and discrimination training: guiding principles for Victorian health services*.

- Implement initiatives to promote equity and inclusion in the workplace.
- Implement a series of tools to assist employees and management with greater psychological safety in the workplace.

Supporting Vulnerable Patients

Partner with patients to develop strategies that build capability within the organisation to address the health needs of communities and consumers at risk of poor access to healthcare.

- Optimise access to community services and deliver initiatives to improve acute and subacute services to vulnerable people in our community.

Supporting Aboriginal Cultural Safety

Improve the health outcomes of Aboriginal and Torres Strait Islander people by establishing culturally safe practices across the entire organisation to recognise and respect Aboriginal culture and deliver services that meet the needs, expectations and rights of Aboriginal patients, their families, and Aboriginal staff.

- Implement 2019-20 work program for the Innovate Reconciliation Action Plan (Innovate 2019-2023).
- Continue to implement and strengthen outcomes achieved through the Monash Health's Aboriginal Employment Plan.

Addressing Family Violence

Strengthen responses to family violence in line with the *Multiagency Risk Assessment and Risk Management Framework* (MARAM) and assist the government in understanding workforce capabilities by championing participation in the census of workforces that intersect with family violence.

- Develop a plan for implementation of the MARAM Framework in the context of Monash Health and its community.
- Continue to develop the Monash Health workforce with appropriate skills to ensure that the risk of family violence is effectively identified, assessed and managed, and participate in the census of workforces.

Implementing Disability Action Plan

Continue to build upon last year's action by ensuring implementation and embedding of a Disability Action Plan which seeks to reduce barriers, promote inclusion and change attitudes and practices to improve the quality of care and employment opportunities for people with disability.

- Implement the 2019-20 work program for the Monash Health Disability Action Plan, including workforce resourcing to ensure delivery.

Supporting Environmental Sustainability

Contribute to improving the environmental sustainability of the health system by identifying and implementing projects and/or processes to reduce carbon emissions.

- Develop and approve an Environmental Sustainability Strategy for Monash Health that aligns with the DHHS Building Authority's Environmental Sustainability Strategy 2018-2023. The Strategy will be developed through consultation with Monash Health engineering, staff and relevant community groups, and will be aimed at addressing key performance indicators to measure our carbon footprint including core emissions, water, waste, paper usage and procurement.

Part B: Performance Priorities

The *Victorian Health Services Performance monitoring framework* outlines the Government's approach to overseeing the performance of Victorian health services.

Changes to the key performance measures in 2019-20 strengthen the focus on high quality and safe care, organisational culture, patient experience and access and timeliness in line with Ministerial and departmental priorities.

Further information is available at www2.health.vic.gov.au/hospitals-and-health-services/funding-performance-accountability

High quality and safe care

Key performance measure	Target
Accreditation	
Compliance with the Commonwealth's Aged Care Accreditation Standards	Accredited
Infection prevention and control	
Compliance with the Hand Hygiene Australia program	83%
Percentage of healthcare workers immunised for influenza	84%
Patient experience	
Victorian Healthcare Experience Survey – percentage of positive patient experience responses	95%
Victorian Healthcare Experience Survey – percentage of very positive responses to questions on discharge care	75%
Victorian Healthcare Experience Survey – patient's perception of cleanliness	70%
Healthcare associated infections (HAI's)	
Rate of patients with surgical site infection	No outliers
Rate of patients with ICU central-line-associated bloodstream infection (CLABSI)	Nil
Rate of patients with SAB ¹ per 10,000 occupied bed days	≤ 1

Key performance measure	Target
Adverse events	
Sentinel events – root cause analysis (RCA) reporting	All RCA reports submitted within 30 business days
Unplanned readmission hip replacement	Annual rate ≤ 2.5%
Mental Health	
Percentage of adult acute mental health inpatients who are readmitted within 28 days of discharge	14%
Rate of seclusion events relating to a child and adolescent acute mental health admission	≤ 15/1,000

¹ SAB is Staphylococcus Aureus Bacteraemia

Key performance measure	Target
Rate of seclusion events relating to an adult acute mental health admission	≤ 15/1,000
Rate of seclusion events relating to an aged acute mental health admission	≤ 15/1,000
Percentage of child and adolescent acute mental health inpatients who have a post-discharge follow-up within seven days	80%
Percentage of adult acute mental health inpatients who have a post-discharge follow-up within seven days	80%
Percentage of aged acute mental health inpatients who have a post-discharge follow-up within seven days	80%
Maternity and Newborn	
Rate of singleton term infants without birth anomalies with APGAR score <7 to 5 minutes	≤ 1.4%
Rate of severe fetal growth restriction (FGR) in singleton pregnancy undelivered by 40 weeks	≤ 28.6%
Proportion of urgent maternity patients referred for obstetric care to a level 4, 5 or 6 maternity service who were booked for a specialist clinic appointment within 30 days of accepted referral	100%
Continuing Care	
Functional independence gain from an episode of rehabilitation admission to discharge relative to length of stay	≥ 0.645

Strong governance, leadership and culture

Key performance measure	Target
Organisational culture	
People matter survey - percentage of staff with an overall positive response to safety and culture questions	80%
People matter survey – percentage of staff with a positive response to the question, “I am encouraged by my colleagues to report any patient safety concerns I may have”	80%
People matter survey – percentage of staff with a positive response to the question, “Patient care errors are handled appropriately in my work area”	80%
People matter survey – percentage of staff with a positive response to the question, “My suggestions about patient safety would be acted upon if I expressed them to my manager”	80%
People matter survey – percentage of staff with a positive response to the question, “The culture in my work area makes it easy to learn from the errors of others”	80%
People matter survey – percentage of staff with a positive response to the question, “Management is driving us to be a safety-centred organisation”	80%
People matter survey – percentage of staff with a positive response to the question, “This health service does a good job of training new and existing staff”	80%
People matter survey – percentage of staff with a positive response to the question, “Trainees in my discipline are adequately supervised”	80%

Key performance measure	Target
People matter survey – percentage of staff with a positive response to the question, “I would recommend a friend or relative to be treated as a patient here”	80%

Timely access to care

Key performance measure	Target
Emergency care	
Percentage of patients transferred from ambulance to emergency department within 40 minutes	90%
Percentage of Triage Category 1 emergency patients seen immediately	100%
Percentage of Triage Category 1 to 5 emergency patients seen within clinically recommended time	80%
Percentage of emergency patients with a length of stay in the emergency department of less than four hours	81%
Number of patients with a length of stay in the emergency department greater than 24 hours	0
Elective surgery	
Percentage of urgency category 1 elective surgery patients admitted within 30 days	100%
Percentage of urgency category 1,2 and 3 elective surgery patients admitted within clinically recommended time	94%
Percentage of patients on the waiting list who have waited longer than clinically recommended time for their respective triage category	5% or 15% proportional improvement from prior year
Number of patients on the elective surgery waiting list ²	7,800
Number of hospital initiated postponements per 100 scheduled elective surgery admissions	≤ 7 /100
Number of patients admitted from the elective surgery waiting list	28,900
Specialist clinics	
Percentage of urgent patients referred by a GP or external specialist who attended a first appointment within 30 days	100%
Percentage of routine patients referred by GP or external specialist who attended a first appointment within 365 days	90%

² the target shown is the number of patients on the elective surgery waiting list as at 30 June 2020

Effective financial management

Key performance measure	Target
Operating result (\$m)	\$0.00
Average number of days to pay trade creditors	60 days
Average number of days to receive patient fee debtors	60 days
Public and Private WIES ³ activity performance to target	100%
Adjusted current asset ratio	0.7 or 3% improvement from health service base target
Forecast number of days available cash (based on end of year forecast)	14 days
Actual number of days available cash, measured on the last day of each month.	14 days
Variance between forecast and actual Net result from transactions (NRFT) for the current financial year ending 30 June.	Variance ≤ \$250,000

³ WIES is a Weighted Inlier Equivalent Separation

Part C: Activity and funding

The performance and financial framework within which state government-funded organisations operate is described in 'Volume 2: Health operations 2019-20 of the *Department of Health and Human Services Policy and funding guidelines 2019*.

The *Policy and funding guidelines* are available at <https://www2.health.vic.gov.au/about/policy-and-funding-guidelines>

Further information about the Department of Health and Human Services' approach to funding and price setting for specific clinical activities, and funding policy changes is also available at

<https://www2.health.vic.gov.au/hospitals-and-health-services/funding-performance-accountability/pricing-funding-framework/funding-policy>

Funding type	Activity	Budget (\$'000)
Acute Admitted		
Acute WIES	170,482	832,306
WIES DVA	358	1,846
WIES TAC	592	3,460
Other Admitted		110,111
Acute Non-Admitted		
Emergency Services		67,336
Genetic services		5,797
Home Enteral Nutrition	4,479	967
Home Renal Dialysis	168	9,645
Specialist Clinics	289,269	77,192
Specialist Clinics - DVA		5
Other non-admitted		342
Total Perinatal Nutrition	200	1,586
Subacute & Non-Acute Admitted		66,260
Subacute WIES - Rehabilitation Public	2,510	26,949
Subacute WIES - Rehabilitation Private	361	3,608
Subacute WIES - GEM Public	2,170	23,304
Subacute WIES - GEM Private	309	3,081
Subacute WIES - Palliative Care Public	429	5,194
Subacute WIES - Palliative Care Private	42	423
Subacute WIES - DVA	25	319
Transition Care - Bed days	17,491	2,749
Transition Care - Home days	10,983	633
Subacute & Non-Acute Other		
Other specified funding		347
Subacute Non-Admitted		
Health Independence Program - Public	170,618	38,271
Health Independence Program - DVA		3
Subacute Non-Admitted Other		960
Other specified funding		250
Aged Care		
Aged Care Assessment Service		3,276

Residential Aged Care	57,856	3,232
HACC	52,343	5,063
Aged Care Other		514
Mental Health and Drug Services		
Mental Health Ambulatory	196,265	93,530
Mental Health Inpatient - Available bed days	66,474	65,885
Mental Health Inpatient - Secure Unit	18,240	10,587
Mental Health Residential	45,291	3,564
Mental Health Service System Capacity	2	1,745
Mental Health Subacute	36,527	19,639
Mental Health Other		3,135
Drug Services	3,173	4,317
Primary Health		
Community Health / Primary Care Programs	85,013	9,811
Community Health Other	3,140	4,107
Other		
NFC - Pancreas Transplants	20	3,704
Health Workforce		25,818
Other specified funding		83,994
Total Funding		1,558,868

Part D: Commonwealth funding contribution

The Victorian health system has faced a number of changes to Commonwealth funding since 2012–13. The changes to the funding arrangements announced in the 2014–15 Commonwealth Budget will continue to be applicable for the period 1 July 2019 to 30 June 2020 with funding continued to be linked to actual activity levels.

The Commonwealth funding contribution outlined the 2019–20 Commonwealth Budget was based on estimates and has since been updated by the Administrator of the National Health Funding Pool, based on latest activity estimates from States and Territories. However, given that final funding amounts are based on actual activity, there may be adjustments to funding throughout the year as a result of reconciliations and other factors outlined below.

Period: 1 July 2019 – 30 June 2020

	Service category	Estimated National Weighted Activity Units (NWAU18)	Total funding (\$'000)
Activity based funding	Acute admitted services	193,117	1,239,831
	Admitted mental health services	17,873	
	Admitted subacute services	17,368	
	Emergency services	33,065	
	Non-admitted services	24,737	
Block Funding	Non-admitted mental health services	-	252,923
	Teaching, training and research		
	Other non-admitted services		
Other Funding		-	65,798
Total		286,160	1,558,551

Note:

- Activity loadings are included in the Estimated National Weighted Activity Units (i.e. Paediatric, Indigenous, Remoteness, Intensive Care Unit, Private Patient Service Adjustment, and Private Patient Accommodation Adjustment).
- In situations where a change is required to Part D, changes to the agreement will be actioned through an exchange of letters between the Department and the Health Service Chief Executive Officer.
- Ambulance Victoria and Dental Health Services Victoria do not receive a Commonwealth funding contribution under the National Health Reform Agreement. Dental Health Services Victoria receives Commonwealth funding through the National Partnership Agreement.

Accountability and funding requirements

The health service must comply with:

- All laws applicable to it;
- The National Health Reform Agreement;
- All applicable requirements, policies, terms or conditions of funding specified or referred to in the Department of Health and Human Services policy and funding guidelines 2019;
- Policies and procedures and appropriate internal controls to ensure accurate and timely submission of data to the Department of Health and Human Services;
- All applicable policies and guidelines issued by the Department of Health and Human Services from time to time and notified to the health service;
- Where applicable, all terms and conditions specified in an agreement between the health service and the Department of Health and Human Services relating to the provision of health services which is in force at any time during the 2019-20 financial year; and
- Relevant standards for programs which have been adopted e.g. International Organisation for Standardisation standards and AS/NZS 4801:2001, Occupational Health and Safety Management Systems or an equivalent standard. This includes the National Safety and Quality Health Service Standards ('NSQHS standards') as accredited through the Australian Health Service Safety and Quality Accreditation Scheme.

Signature

The Minister and the health service board chairperson agree that funding will be provided to the health service to enable the health service to meet its service obligations and performance requirements as outlined in this Statement of Priorities.



Jenny Mikakos MP
Minister for Health

Date: 25/10 /2019



Mr Dipak Sanghvi
Chairperson
Monash Health

Date: 25/10 /2019

