Sustainable Procurement

Jefferson Hopewell
Sustainable Procurement Officer
Health Purchasing Victoria



Health Purchasing Victoria (HPV)

 Statutory Authority under Health Services Act (Victoria)

Functions of HPV include:

- facilitate the supply of goods and services to public hospitals and other health or related services on best value terms;
- in relation to the supply of goods and services, and the management and disposal of goods
 - Develop, implement and review policies and practices to promote best value and probity, and
 - Provide advice, staff training and consultancy services



Sustainable Procurement

A process whereby organizations meet their needs (for goods & services) in terms of benefiting not only themselves, but also society and the economy, whilst minimizing damage to the environment:

Paraphrased from:

'Procuring the Future', Sustainable Procurement Task Force 2006



Sustainable Procurement

- meets need for goods & services,
 - now and in the future
- provides value-for-money
 - across 'whole-of-life' basis, not just upfront cost
- considers benefits/impacts to society, the economy and the environment
- is "good procurement"



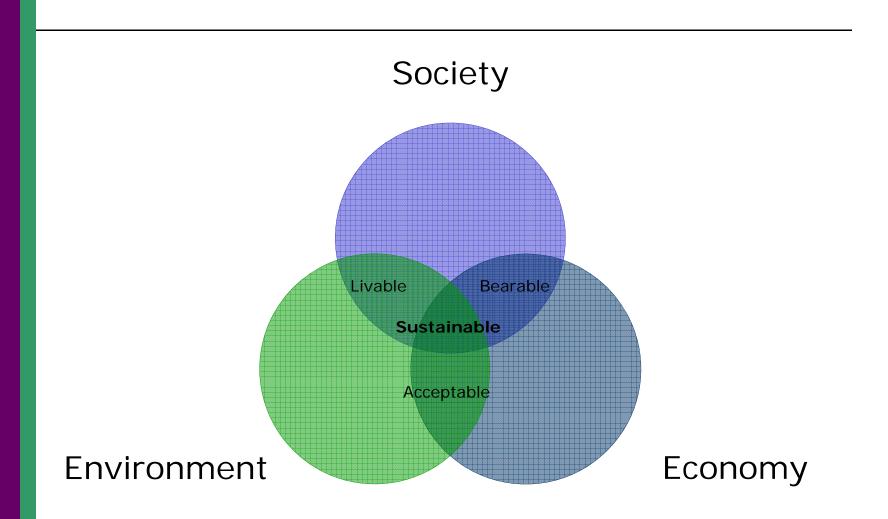
Data Analysis

Why are we concerned about healthcare procurement for sustainability?

- Waste is a long acknowledged issue
 - estimated 260,000 tonnes/year of solid waste generated through public hospitals
- "Eco-footprint study" performed on 2007-2008 data from Southern Healthcare
 - Consuming products causes close to two-thirds of the total environmental impact of healthcare
 - Consistent with a UK NHS study done earlier



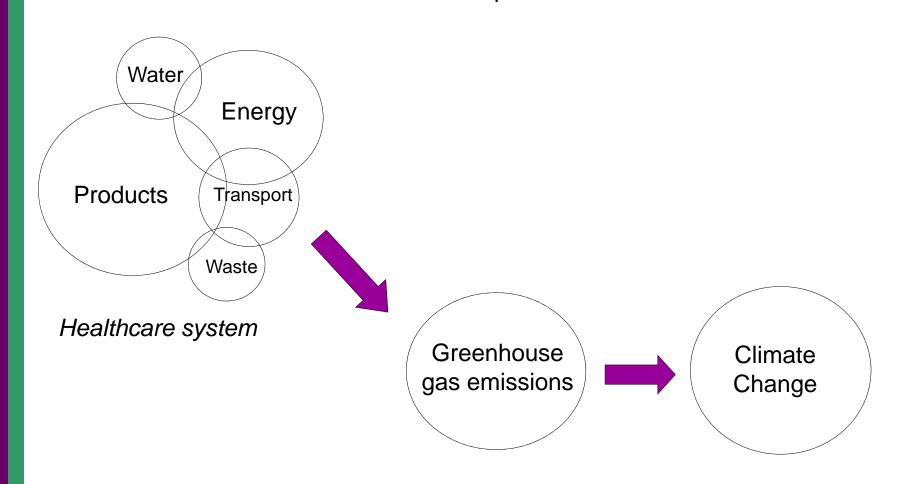
UNED 'sustainability diagram'





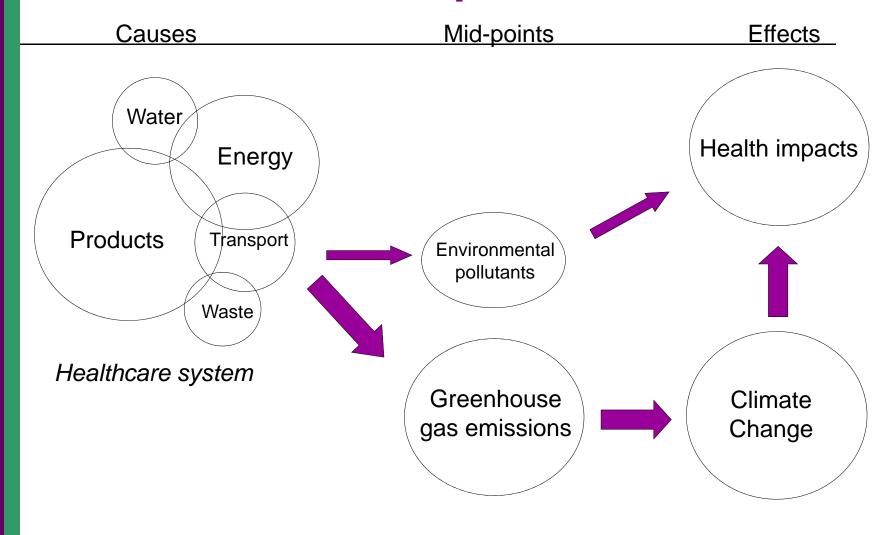
Environmental impacts

Causes Mid-points Effects





Environmental impacts





Broader sustainability issues

Biodiversity

Resource Depletion

- Renewable resources
 - Water, Agriculture, Forestry & Fisheries
- Non-renewable resources
 - Minerals & Metals, Fossil Fuels

Social changes

- Expectations on healthcare services
- Population that is both growing and aging



Overarching Policy Statement

 The Victorian Government seeks to purchase goods and services that are aligned with the objectives of environmental sustainability.



What is HPV doing towards Sustainable Procurement?

Project:

- Analysis across healthcare spend on the impacts and ability to influence environmental outcomes
- Investigate needs and expectations of healthcare services around sustainable procurement
- Implement best practice sustainability clauses into HPV tenders and contracts for collectively purchased goods and services
- Provide support to health services in making more sustainable procurement decisions



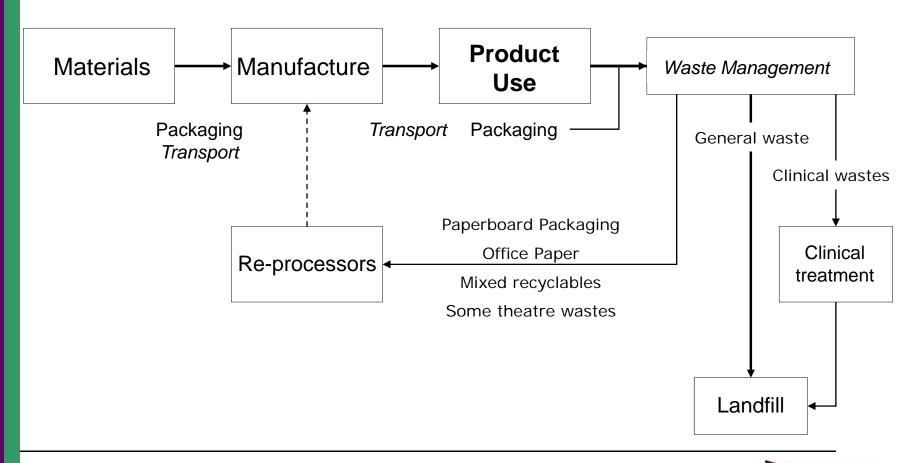
Methodologies

- Taking a product life cycle approach
- Identifying points of influence in supply chain
- Developing a range of appropriate strategies
 - Tender process
 - Contract management
 - Product evaluation
 - Supplier engagement
 - Purchasing support



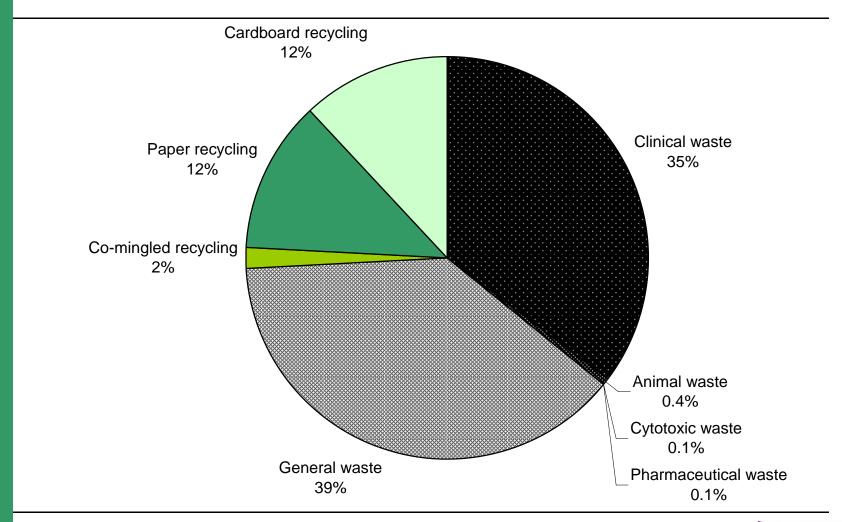
Life cycle map

Material producers - Product Manufacturers (Distributors) - Operations & Maintenance





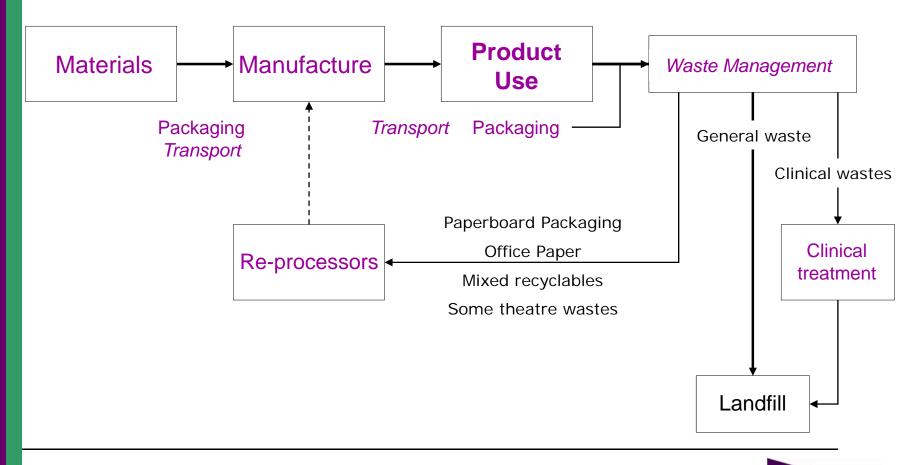
Waste management audit data





Life cycle map

Procurement decisions can have influence on many of these areas





Desired outcomes

- Identify & promote best/better practices across health services
 - Product assessment & selection
 - Evaluate the methods and tools being used
 - Product consumption
 - Supply chain management
 - Clinical practices
 - Waste management
 - Recycling
 - Data collection methodologies



Desired outcomes

- Improve HPV Tender & Contract outcomes
 - General clauses
 - Clauses specific to particular product categories
 - Evaluations on environmental performance
- Tools to assist product evaluation & selection
- Supplier engagement





Jefferson Hopewell

Sustainable Procurement Officer

j.hopewell@hpv.org.au

(03) 9947 3720